

Reimagining Business, Redefining Growth



When you get your growth strategy right and your business running on autopilot, the next step is to transform your business growth into profitability. Taking care of the finer details and fully optimizing your business means investing your profits from growth into more complex business systems and wider business expansion to generate even more growth and profitability.

In this Nebulex guide, we will discuss 2 key ideas on how to transform growth into profitability:

- Identifying expansion opportunities that will enhance your business acquisition, market share and overall profitability
- **Perfecting your business ecosystem** to achieve optimal operations, market leadership and unmatchable competitiveness





# **Building A Business Empire: Growing Your Business Through Expansion**

1

### **Business Unit Duplication**

2

### **Vertical Business Integration**

3

### **Parallel Business Creation**



#### 1. Business Unit Duplication

Duplicate Business Unit #1

Duplicate Business Unit #2

Main Business Unit Duplicate Business Unit #3

Expansion Method #1: Duplicating the successful main business unit to extend market reach and capacity.

**Foundation**: Once the main business unit, whether it is a shop, an office, a website or a person, is strategically and operationally sound, it can be duplicated to capture different markets with specific adjustments to adapt to potential market differences. **Duplication is the most straightforward method of expansion**.

**Example**: A successful business may open a second outlet in a different location, a second office in another country, a second website or landing page targeting a related set of keywords, or train or appoint a second key business leader or partner covering a different market network.



#### 2. Vertical Business Integration



Expansion Method #2: Vertical business integration means expanding into a business that leads into the main business (upstream) or a business that arises because of the main business (downstream).

**Foundation**: When taking over different parts of the supply or value chain could reduce costs, improve business efficiency or mitigate business risks, vertical business integration will help the business grow its profitability. **Successful integration of business systems and sharing of resources is crucial**.

**Example**: A food manufacturer could expand into the agriculture (upstream expansion) or the restaurant (downstream) business. An aerospace engineer could expand into the parts manufacturing (upstream) or the aircraft leasing (downstream) business.



#### 3. Parallel Business Creation

Parallel Business Unit #1 Main Business Unit

Parallel Business Unit #2

Expansion Method #3: Parallel business creation means expanding into a business that belongs to a different supply or value chain.

**Foundation**: When opportunities from a different supply or value chain surface, and existing business systems and resources are able to be utilized to leverage such opportunities, expanding across parallel businesses will help the business grow its profitability. **The ability to extend the main business unit's competitive advantage into the parallel businesses will be highly beneficial in expansion.** 

**Example**: A bedding specialist could expand into the carpets and curtains business to capture a wider range of purchases from customers improving their homes. A software development company could expand into the technology publication business to generate wider interest in the industry. A feed supply company could expand into the farm equipment resale business to tap into available business opportunities presented by the same group of farmers they are already serving.





## Optimizing Your Business Ecosystem: A Holistic Approach to Growth and Profitability





As your business goes beyond the basics, you will have to start taking care of your entire business ecosystem to maximize your business growth and profitability.

#### **THE TEN PILLARS OF BUSINESS**



The ten pillars of business represent key components of your entire business ecosystem. The five components in the first row are the basic building blocks that are required to get your business running. Optimizing them helps you work less and achieve more growth. The remaining five components in the second row are advanced areas. They are crucially important for your business to transform growth into profitability.

Improving your business ecosystem hinges on four key principles: the ability to reduce costs, increase prices, mitigate risks, and create opportunities.



#### **BASIC BUILDING BLOCKS**

**Product**: Your business offerings (products and services) and the infrastructure, equipment, tools and processes needed for production.

**Marketing**: The tools, resources and processes needed for promoting your business to your target customers.

**Manpower**: The people needed to carry out your business tasks and the training and skills they require to do so.

**Logistics**: Your supply chain and the infrastructure, equipment, tools and processes required to procure input and deliver output.

**Admin**: The infrastructure, equipment, tools and processes necessary for the administration of your business.

#### **ADVANCED BUILDING BLOCKS**

**Innovation**: Research and development to create new offerings and new ways to run or operate your business.

**Brand**: The purposeful creation of a specific impression of your business in the perception of your target customers.

**Culture**: The shape and nature of the desired interpersonal or interdepartmental interactions within your business.

**Finance**: The management and administration of the storage, flow, usage and growth of your liquid business assets.

**Compliance**: Following the rules of administrative, legal and certifying bodies that hold authority over your business.



# Try It Yourself: Optimize Your Own Ecosystem

Your business is already an ecosystem in its own. **Try to optimize your own business ecosystem so that the parts fit together more effectively.** As an example, we assume a medical device manufacturing company's perspective here.

#### **Example:**

	Reduce Costs	Increase Prices	Mitigate Risks	Create Opportunities
Product	Improve DFM	Bundle products	Improve safe packaging	
Marketing		Publish whitepaper		Target new country
Manpower			Train on safety	Train sales reps
Logistics	Get supplier volume discount		Appoint specialized 3PL vendor	
Admin	Automate payroll			
Innovation	Automate product tests	Design higher end product	Apply patent	
Brand		Focus on reliability of technology		Support Nurses' Day
Culture			Encourage another pair of eyes	Empower sales reps with price flexibility
Finance			Enforce credit terms	Increase R&D budget
Compliance			Get adviser	Get ISO 13485



#### Try it yourself:

Not all boxes must be filled in. Each box may have more than one item too.

	Reduce Costs	Increase Prices	Mitigate Risks	Create Opportunities
Product				
Marketing				
Manpower				
Logistics				
Admin				
Innovation				
Brand				
Culture				
Finance				
Compliance				

Send us your plan! Draw it on paper or use the attached worksheet - we will be happy to give complimentary advice to enhance your plan so you can get greater results!





## Nebulex Consulting Will Help You Transform Growth Into Profitability



We will help you with your business expansion strategy



We will help you find opportunities in your business ecosystem



We will help you optimize your business ecosystem



We will help you transform business growth into profitability





## Don't Just Run Your **Business, Grow It!**

Talk To Us To Learn How We Can Grow Your Business Better And Faster Together!

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